



Minebea Co., Ltd.

Third Quarter of Fiscal Year Ending March 31, 2011

Supplementary Financial Data

(February 2, 2011)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

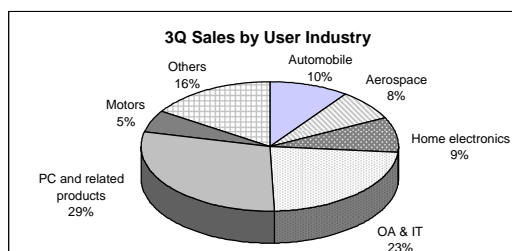
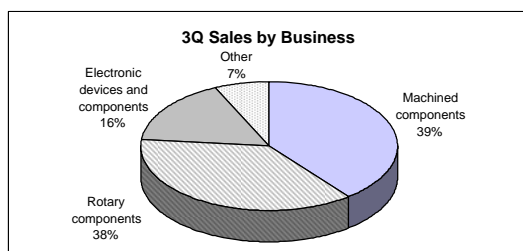
Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

Consolidated Balance Sheets
Assets

	Year ended Mar. '10				Year ending Mar. '11			Change 3Q - 2Q	Remarks
	1Q (Jun. '09)	2Q (Sep. '09)	3Q (Dec. '09)	4Q (Mar. '10)	1Q (Jun. '10)	2Q (Sep. '10)	3Q (Dec. '10)		
(Millions of yen)								(Millions of yen)	
Current assets	123,011	119,481	127,428	130,004	136,961	142,878	140,950	(1,928)	
Cash and cash equivalents	26,939	26,042	28,106	26,507	24,672	26,282	23,919	(2,363)	cf. P.4
Notes and accounts receivable	45,188	47,174	51,562	52,184	55,439	59,663	59,095	(568)	Decrease in sales
Inventories	37,021	34,681	35,118	35,910	39,343	41,726	42,675	+949	A stock buildup for increasing demand
Others	13,859	11,579	12,638	15,401	17,503	15,203	15,257	+54	
Fixed assets	161,376	152,059	151,050	147,963	141,700	144,706	144,208	(498)	Effect of FX fluctuations (2,439) Capital expenditure 8,430 Depreciation and amortization (5,229) Decrease in goodwill (337)
Tangible fixed assets	133,316	124,193	124,070	124,227	119,041	122,050	121,982	(68)	
Intangible fixed assets	11,432	10,913	10,177	9,671	9,305	8,422	7,906	(516)	
Investment and other assets	16,628	16,952	16,802	14,063	13,354	14,233	14,319	+86	
Deferred charges	0	-	-	-	-	-	-	-	
Total assets	284,387	271,541	278,478	277,967	278,662	287,584	285,158	(2,426)	

Liabilities and Net Assets

	Year ended Mar. '10				Year ending Mar. '11			Change 3Q - 2Q	Remarks
	1Q (Jun. '09)	2Q (Sep. '09)	3Q (Dec. '09)	4Q (Mar. '10)	1Q (Jun. '10)	2Q (Sep. '10)	3Q (Dec. '10)		
(Millions of yen)								(Millions of yen)	
Current liabilities	112,614	107,470	117,118	102,961	109,860	113,224	121,755	+8,531	Time lag in payment of capital expenditure
Notes and accounts payable	11,583	13,154	15,371	16,464	20,473	22,236	20,421	(1,815)	
Short-term interest-bearing debts	78,816	72,780	82,634	64,755	64,836	65,844	80,526 ^{*1}	+14,682	Short-term loans payable 65,894 Current portion of long-term loans payable 4,632 Current portion of bonds 10,000
Others	22,213	21,532	19,109	21,738	24,547	25,139	20,805	(4,334)	
Long-term liabilities	66,265	65,973	57,310	66,625	67,475	70,430	60,636	(9,794)	
Long-term interest-bearing debts	56,900	56,850	48,270	58,644	59,712	62,858	52,725 ^{*2}	(10,133)	Bonds 1,500 Long-term loans payable 51,225
Others	9,363	9,121	9,037	7,979	7,759	7,570	7,909	+339	
Total liabilities	178,880	173,444	174,429	169,586	177,336	183,655	182,392	(1,263)	
Total net assets	105,506	98,096	104,049	108,381	101,325	103,929	102,766	(1,163)	Retained earnings 2,185 Foreign currency translation adjustments (3,706)
Total liabilities and net assets	284,387	271,541	278,478	277,967	278,662	287,584	285,158	(2,426)	
Interest-bearing debts	135,716	129,630	130,904	123,399	124,548	128,702	133,251	+4,549	Effect of FX fluctuations (331) Difference in principal 4,880
Net interest-bearing debts	108,777	103,588	102,798	96,892	99,876	102,420	109,332	+6,912	Effect of FX fluctuations 92 Difference in principal 6,820



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '10					Year ending Mar. '11			Change 3Q - 3Q	Remarks
	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct. '09 - Dec. '09)	4Q (Jan. '10 - Mar. '10)	Full Year (Apr. '09 - Mar. '10)	1Q (Apr. '10 - Jun. '10)	2Q (Jul. '10 - Sep. '10)	3Q (Oct. '10 - Dec. '10)		
Net sales	51,837	57,430	58,716	60,461	228,446	67,891	69,803	67,500	+8,784	Increase in rotary components, electronic devices and ball bearings
Cost of sales	42,105	44,606	43,938	44,636	175,285	50,145	51,929	50,893	+6,955	
Gross profit	9,732	12,824	14,778	15,825	53,160	17,745	17,874	16,606	+1,828	Increase in ball bearings and rod-ends/fasteners
Gross profit margin	18.8%	22.3%	25.2%	26.2%	23.3%	26.1%	25.6%	24.6%	(0.6%)	
SG&A expenses	10,337	10,103	10,329	10,330	41,100	11,720	11,527	11,008	+679	
SG&A % sales ratio	19.9%	17.6%	17.6%	17.1%	18.0%	17.3%	16.5%	16.3%	(1.3%)	
Operating income (loss)	(605)	2,720	4,449	5,494	12,059	6,024	6,346	5,597	+1,148	
Operating income margin	(1.2%)	4.7%	7.6%	9.1%	5.3%	8.9%	9.1%	8.3%	+0.7%	
Other income (expenses)	(496)	(591)	(461)	(309)	(1,856)	(424)	(411)	(481)	(20)	
Net interest income (expenses)	(433)	(438)	(369)	(355)	(1,593)	(311)	(399)	(355)	+14	
Others	(63)	(151)	(91)	46	(261)	(115)	(12)	(125)	(34)	
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	10,203	5,600	5,935	5,117	+1,129	
Net extraordinary income (loss)	(269)	(31)	(180)	(462)	(942)	(8)	(425)	(375)	(195)	Refer to breakdown below
Income (loss) before income taxes	(1,370)	2,099	3,808	4,724	9,261	5,592	5,511	4,741	+933	
Total income taxes	235	696	(182)	1,500	2,249	1,707	1,971	1,519	+1,701	
Current (including enterprise tax)	427	803	1,308	1,512	4,051	893	1,300	872	(436)	
Refund of income taxes	-	-	(1,753)	(157)	(1,911)	-	-	-	+1,753	
Adjustment of income taxes	(191)	(106)	262	146	109	814	671	647	+385	
Minority interests	74	87	54	132	350	69	37	(109)	(163)	
Net income (loss)	(1,680)	1,315	3,936	3,090	6,662	3,815	3,502	3,331	(605)	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ending Mar. '11			Remarks
	1Q	2Q	3Q	
Extraordinary income	7	3	13	
Gain on sales of fixed assets	7	3	8	
Reversal of allowance for business restructuring losses	-	-	4	
Extraordinary loss	15	428	388	
Loss on sales of fixed assets	3	3	12	
Loss on disposal of fixed assets	12	63	35	
Impairment loss	-	17	232	Sale of idle real estate
Loss on sales of stocks of subsidiaries and affiliates	-	38	-	
Loss for after-care of products	-	172	-	
Spoilage expenses	-	133	108	
Net extraordinary income (loss)	(8)	(425)	(375)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '10					Year ending Mar. '11			Change 3Q - 3Q
	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct. '09 - Dec. '09)	4Q (Jan. '10 - Mar. '10)	Full Year (Apr. '09 - Mar. '10)	1Q (Apr. '10 - Jun. '10)	2Q (Jul. '10 - Sep. '10)	3Q (Oct. '10 - Dec. '10)	
Cash flows from operating activities	4,929	9,077	4,960	11,441	30,408	5,300	5,938	1,786	(3,174)
Income (loss) before income taxes	(1,370)	2,099	3,808	4,724	9,261	5,592	5,511	4,741	+933
Depreciation and amortization	5,431	5,385	5,158	5,165	21,140	5,320	5,096	5,229	+71
Amortization of consolidation adjustments	344	345	325	337	1,352	339	314	337	+12
(Gain) loss on sales and disposal of fixed assets	57	19	25	110	212	8	62	39	+14
(Increase) decrease in notes and accounts receivable	(1,874)	(3,719)	(3,722)	(258)	(9,574)	(5,590)	(5,143)	(535)	+3,187
Decrease (increase) in inventories	1,885	678	216	(493)	2,286	(5,236)	(2,812)	(1,993)	(2,209)
Increase (decrease) in notes and accounts payable	1,838	2,065	1,921	747	6,571	4,719	1,796	(1,545)	(3,466)
Income tax paid / refund (paid)	(447)	300	(996)	(526)	(1,670)	(592)	(1,132)	(1,419)	(423)
Others	(935)	1,904	(1,777)	1,636	828	741	2,240	(3,068)	(1,291)
Cash flows from investing activities	(2,752)	(3,469)	(4,007)	(2,503)	(12,733)	(6,134)	(8,976)	(7,522)	(3,515)
Purchase of tangible fixed assets	(2,692)	(2,273)	(2,432)	(3,097)	(10,495)	(5,589)	(7,549)	(7,416)	(4,984)
Proceeds from sales of tangible fixed assets	33	94	197	358	683	110	428	112	(85)
Purchase of intangible fixed assets	(105)	(69)	(74)	(74)	(323)	(112)	(49)	(47)	+27
Others	10	(1,218)	(1,699)	311	(2,598)	(543)	(1,806)	(169)	+1,530
Cash flows from financing activities	(3,011)	(5,708)	(1,190)	(10,207)	(20,118)	84	4,577	3,738	+4,928
Increase (decrease) in loans and debts	(2,022)	(5,505)	1,051	(7,651)	(14,127)	1,697	4,594	4,879	+3,828
Purchase of treasury stock	(1)	(0)	(921)	(2,467)	(3,390)	(0)	(0)	(1)	+920
Proceeds from disposal of treasury stock	-	-	35	49	85	52	116	125	+90
Cash dividends paid	(777)	-	(1,167)	-	(1,944)	(1,527)	-	(1,146)	+21
Others	(210)	(203)	(189)	(138)	(741)	(136)	(131)	(118)	+71
Effect of exchange rate changes on cash and cash equivalents	(37)	(797)	321	(0)	(513)	(1,008)	(241)	(388)	(709)
Net increase (decrease) in cash and cash equivalents	(872)	(897)	83	(1,269)	(2,956)	(1,757)	1,299	(2,385)	(2,468)
Cash and cash equivalents at beginning of period	27,895	26,939	26,042	26,125	27,895	24,855	23,098	24,396	(1,646)
Decrease resulting from change of consolidated subsidiary's balance sheet date	(83)	-	-	-	(83)	-	-	-	-
Cash and cash equivalents at end of period	26,939	26,042	26,125	24,855	24,855	23,098	24,396	22,011	(4,114)

Consolidated Sales and Income and Performance by New Business Segment

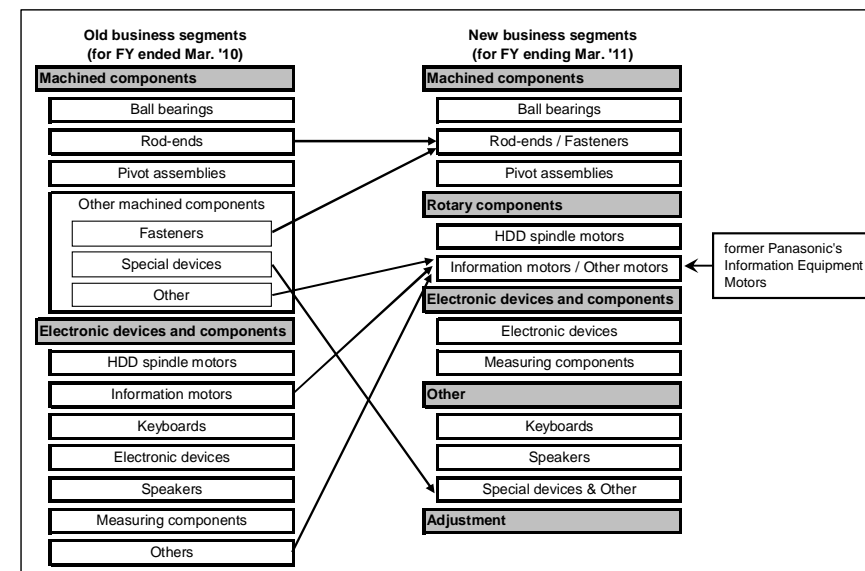
(Millions of yen)	FY ended Mar. '10 *1				FY ending Mar. '11					
	1Q	2Q	3Q	4Q	1Q	2Q	1H	3Q	2H(E)	Year(E)
Machined components	22,559	24,912	25,123	26,695	28,180	26,782	54,962	26,550	53,338	108,300
Rotary components	16,142	18,293	19,442	20,307	24,889	26,707	51,597	25,275	54,403	106,000
Electronic devices and components	8,820	9,467	9,009	8,483	9,707	10,653	20,360	10,932	19,440	39,800
Other	4,314	4,757	5,141	4,975	5,114	5,660	10,774	4,741	9,126	19,900
Adjustment	-	-	-	-	-	-	-	-	-	-
Total sales	51,837	57,430	58,716	60,461	67,891	69,803	137,695	67,500	136,305	274,000
Machined components	3,060	4,748	5,938	6,886	7,105	7,306	14,411	6,891	13,889	28,300
Operating margin	13.6%	19.1%	23.6%	25.8%	25.2%	27.3%	26.2%	26.0%	26.0%	26.1%
Rotary components	(1,867)	(716)	388	368	8	265	274	16	1,426	1,700
Operating margin	(11.6%)	(3.9%)	2.0%	1.8%	0.0%	1.0%	0.5%	0.1%	2.6%	1.6%
Electronic devices and components	1,706	1,541	1,162	973	1,497	1,308	2,805	921	1,895	4,700
Operating margin	19.3%	16.3%	12.9%	11.5%	15.4%	12.3%	13.8%	8.4%	9.7%	11.8%
Other	(603)	(179)	37	60	112	345	458	102	242	700
Operating margin	(14.0%)	(3.8%)	0.7%	1.2%	2.2%	6.1%	4.3%	2.2%	2.7%	3.5%
Adjustment	(2,901)	(2,673)	(3,078)	(2,793)	(2,699)	(2,878)	(5,578)	(2,334)	(4,822)	(10,400)
Operating margin	-	-	-	-	-	-	-	-	-	-
Operating income (loss)	(605)	2,720	4,449	5,494	6,024	6,346	12,371	5,597	12,629	25,000
Operating margin	(1.2%)	4.7%	7.6%	9.1%	8.9%	9.1%	9.0%	8.3%	9.3%	9.1%
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	5,600	5,935	11,536	5,117	11,564	23,100
Income before income taxes (loss)	(1,370)	2,099	3,808	4,724	5,592	5,511	11,103	4,741	9,897	21,000
Net income (loss)	(1,680)	1,315	3,936	3,090	3,815	3,502	7,317	3,331	6,183	13,500

*1 The segment results by new business segment for the fiscal year ended March 2010 are unaudited.

* Forecasts for second half and full year were revised on November 2, 2010.

New Business Segments

* Following amendments in the Japanese Accounting Standards, we have changed our Business Segment as follows starting the fiscal year ending March 31, 2011.



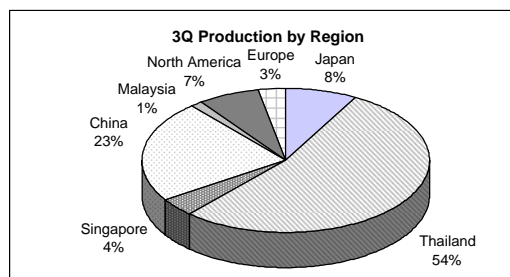
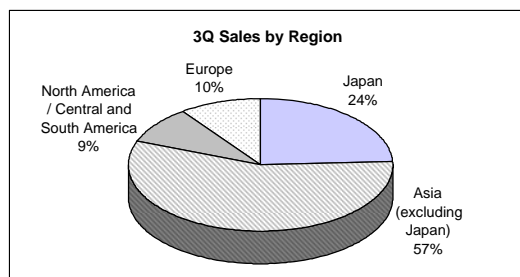
Historical Consolidated Sales and Income and Performance by Old Business Segment

Quarterly

(Millions of yen)	FY ended Mar. '06				FY ended Mar. '07				FY ended Mar. '08				FY ended Mar. '09				FY ended Mar. '10			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	30,573	31,631	32,938	34,453	33,305	34,463	34,217	35,677	35,526	36,723	36,073	35,712	33,253	33,917	27,139	21,562	24,314	26,776	27,271	28,725
Bearing-related products	25,982	26,402	27,837	29,326	28,506	29,595	29,309	30,819	30,909	32,272	31,307	31,505	29,273	29,861	23,376	18,219	21,589	23,664	23,949	25,661
Other machined components	4,591	5,229	5,101	5,126	4,799	4,868	4,908	4,858	4,617	4,451	4,766	4,207	3,980	4,056	3,763	3,343	2,725	3,112	3,322	3,064
Electronic devices and components	45,116	48,419	48,009	47,307	46,896	49,333	49,115	48,015	46,240	49,758	49,069	45,329	40,787	42,654	32,026	24,823	27,523	30,654	31,444	31,736
Rotary components	26,443	27,880	27,724	28,089	26,865	29,151	28,857	29,985	29,103	30,988	29,993	28,410	24,196	25,288	18,854	14,173	15,517	17,621	18,677	19,484
Other electronic devices	18,673	20,539	20,285	19,218	20,031	20,182	20,258	18,030	17,137	18,770	19,076	16,919	16,591	17,366	13,172	10,650	12,006	13,033	12,767	12,252
Total sales	75,690	80,049	80,948	81,759	80,201	83,797	83,332	83,692	81,766	86,481	85,142	81,042	74,041	76,572	59,166	46,384	51,837	57,430	58,716	60,461
Machined components	5,067	6,045	6,972	6,472	6,228	7,089	6,769	6,109	6,599	7,105	7,147	6,899	5,583	6,333	4,831	721	1,200	3,168	4,447	5,418
Electronic devices and components	(2,056)	(1,831)	(930)	(470)	(369)	419	(159)	178	515	901	1,208	387	(500)	281	(298)	(3,546)	(1,806)	(447)	1	76
Operating income (loss)	3,010	4,214	6,043	6,002	5,858	7,509	6,609	6,289	7,115	8,006	8,355	7,286	5,083	6,615	4,532	(2,824)	(605)	2,720	4,449	5,494
Ordinary income (loss)	2,163	3,159	4,694	4,579	4,713	6,234	5,495	5,401	6,252	6,984	7,456	6,999	4,685	6,206	4,094	(3,430)	(1,101)	2,130	3,988	5,185
Income before income taxes (loss)	830	3,595	4,474	721	5,205	5,909	5,075	3,334	5,476	6,720	7,003	6,055	4,057	6,044	2,920	(6,187)	(1,370)	2,099	3,808	4,724
Net income (loss)	980	1,441	2,400	(564)	3,288	4,180	4,209	1,185	3,133	4,341	5,054	3,775	2,635	3,570	2,447	(6,211)	(1,680)	1,315	3,936	3,090

Semiannual

(Millions of yen)	FY ended Mar. '05			FY ended Mar. '06			FY ended Mar. '07			FY ended Mar. '08			FY ended Mar. '09			FY ended Mar. '10		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year
Machined components	57,350	58,755	116,105	62,204	67,391	129,595	67,768	69,894	137,662	72,249	71,785	144,034	67,170	48,701	115,871	51,090	55,998	107,088
Bearing-related products	49,153	49,065	98,218	52,384	57,163	109,547	58,101	60,128	118,229	63,181	62,812	125,993	59,134	41,595	100,729	45,253	49,612	94,865
Other machined components	8,197	9,690	17,887	9,820	10,227	20,047	9,667	9,766	19,433	9,068	8,973	18,041	8,036	7,106	15,142	5,837	6,386	12,223
Electronic devices and components	89,400	88,917	178,317	93,535	95,316	188,851	96,229	97,130	193,359	95,998	94,398	190,396	83,442	56,849	140,291	58,177	63,181	121,358
Rotary components	54,061	52,689	106,750	54,323	55,813	110,136	56,016	58,842	114,858	60,091	58,403	118,494	49,485	33,027	82,512	33,138	38,161	71,299
Other electronic devices	35,340	36,226	71,566	39,212	39,503	78,715	40,213	38,288	78,501	35,907	35,995	71,902	33,957	23,822	57,779	25,039	25,020	50,059
Total sales	146,751	147,671	294,422	155,739	162,707	318,446	163,998	167,024	331,022	168,247	166,184	334,431	150,613	105,550	256,163	109,268	119,178	228,446
Machined components	10,478	11,094	21,572	11,112	13,444	24,556	13,317	12,878	26,195	13,704	14,046	27,750	11,916	5,552	17,468	4,369	9,866	14,235
Operating margin	18.3%	18.9%	18.6%	17.9%	19.9%	18.9%	19.7%	18.4%	19.0%	19.0%	19.6%	19.3%	17.7%	11.4%	15.1%	8.6%	17.6%	13.3%
Electronic devices and components	(5,010)	(2,479)	(7,489)	(3,887)	(1,400)	(5,287)	50	19	69	1,417	1,595	3,012	(218)	(3,844)	(4,062)	(2,254)	78	(2,176)
Operating margin	(5.6%)	(2.8%)	(4.2%)	(4.2%)	(1.5%)	(2.8%)	0.1%	0.0%	0.0%	1.5%	1.7%	1.6%	(0.3%)	(6.8%)	(2.9%)	(3.9%)	0.1%	(1.8%)
Operating income (loss)	5,468	8,615	14,083	7,224	12,045	19,269	13,367	12,898	26,265	15,121	15,641	30,762	11,698	1,708	13,406	2,115	9,944	12,059
Operating margin	3.7%	5.8%	4.8%	4.6%	7.4%	6.1%	8.2%	7.7%	7.9%	9.0%	9.4%	9.2%	7.8%	1.6%	5.2%	1.9%	8.3%	5.3%
Ordinary income (loss)	3,885	6,321	10,206	5,322	9,273	14,595	10,947	10,896	21,843	13,236	14,455	27,691	10,891	664	11,555	1,029	9,174	10,203
Income before income taxes (loss)	3,391	4,387	7,778	4,425	5,195	9,620	11,114	8,409	19,523	12,196	13,058	25,254	10,102	(3,268)	6,834	729	8,532	9,261
Net income (loss)	1,095	4,486	5,581	2,421	1,836	4,257	7,468	5,394	12,862	7,474	8,829	16,303	6,205	(3,764)	2,441	(364)	7,026	6,662



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	79,577	84,719	77,388	61,067	12,100	13,453	14,792	14,711	55,057	16,601	17,650	16,345
Asia (excluding Japan)	159,781	166,256	174,483	130,952	26,876	31,285	31,342	31,806	121,310	37,086	38,877	38,224
North America / Central and South America	47,255	44,927	43,138	33,629	6,953	6,789	6,051	7,078	26,874	7,161	6,818	6,206
Europe	31,833	35,119	39,420	30,514	5,906	5,902	6,530	6,864	25,204	7,042	6,457	6,724
Total	318,446	331,022	334,431	256,163	51,837	57,430	58,716	60,461	228,446	67,891	69,803	67,500

Production by Region

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	28,532	28,180	28,052	24,392	4,417	4,508	4,753	4,686	18,364	4,867	5,498	5,356
Asia (excluding Japan)	257,414	267,682	269,093	197,608	39,894	45,377	47,044	48,034	180,349	53,942	57,219	55,321
Thailand	154,176	164,109	174,789	123,626	26,176	30,417	31,983	32,974	121,550	32,943	35,689	36,274
Singapore	23,338	19,079	16,606	10,592	2,044	2,572	2,757	2,811	10,184	2,823	2,772	2,852
China	72,623	77,801	70,927	58,917	10,560	11,144	11,133	11,139	43,976	16,815	17,601	15,288
Malaysia	7,277	6,693	6,771	4,473	1,114	1,244	1,171	1,110	4,639	1,361	1,157	907
North America	25,252	28,164	29,412	25,889	5,572	5,496	4,725	5,533	21,326	6,914	5,132	4,667
Europe	7,248	6,996	7,874	8,274	1,954	2,050	2,194	2,209	8,407	2,168	1,955	2,156
Total	318,446	331,022	334,431	256,163	51,837	57,430	58,716	60,461	228,446	67,891	69,803	67,500

Exchange Rates

(Yen)		FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11				
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Assumption for 4Q	Assumption for full year
US\$	PL	113.09	116.91	115.29	100.83	97.50	94.74	89.49	90.43	93.04	92.81	86.58	82.99	81.00	85.85
	BS	117.47	118.05	100.19	98.23	96.01	90.21	92.10	93.04	93.04	88.48	83.82	81.49	81.00	81.00
Euro	PL	137.81	149.75	162.18	145.65	131.56	134.24	132.51	126.07	131.10	120.53	109.31	112.50	111.00	113.34
	BS	142.81	157.33	158.19	129.84	135.53	131.72	132.00	124.92	124.92	107.81	114.24	107.90	111.00	111.00
Thai Baht	PL	2.79	3.18	3.70	2.98	2.78	2.78	2.68	2.73	2.74	2.86	2.70	2.75	2.70	2.75
	BS	3.02	3.67	3.18	2.76	2.82	2.68	2.76	2.87	2.87	2.72	2.76	2.70	2.70	2.70
RMB	PL	13.87	14.77	15.40	14.64	14.28	13.85	13.08	13.24	13.61	13.60	12.73	12.40	12.20	12.73
	BS	14.66	15.24	14.16	14.34	14.03	13.17	13.49	13.65	13.65	13.01	12.49	12.28	12.20	12.20

* Assumptions for second half was revised on November 2, 2010.

Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11			Forecasts for FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Capital expenditure *1	21,897	16,969	24,888	20,182	2,906	1,960	2,852	3,363	11,081	5,821	8,450	8,430	30,000
Depreciation and amortization *2	23,972	24,648	26,442	23,987	5,431	5,385	5,158	5,166	21,140	5,320	5,096	5,229	22,600
Research and development costs	9,048	9,000	9,950	9,458	2,176	2,052	2,077	2,105	8,410	2,097	2,050	1,789	8,000

*1: From FY ended March 2009, due to change in lease accounting, this includes new finance lease and intangible fixed asset investments as well as tangible fixed asset investments.

*2: From FY ended March 2009, due to change in lease accounting, this includes depreciation on finance lease assets as well as tangible and intangible fixed assets.

Long Term Data

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Cash flows from operating activities	28,237	37,902	46,893	37,063	4,929	9,077	4,960	11,441	30,408	5,300	5,938	1,786
Cash flows from investing activities	(19,120)	(15,180)	(23,461)	(24,554)	(2,752)	(3,469)	(4,007)	(2,503)	(12,733)	(6,134)	(8,976)	(7,522)
Cash flows from financing activities	(7,380)	(25,683)	(20,604)	(6,974)	(3,011)	(5,708)	(1,190)	(10,207)	(20,118)	84	4,577	3,738
Total Liabilities and net assets	349,862	354,784	320,544	285,396	284,387	271,541	278,478	277,967	277,967	278,662	287,584	285,158
Total net assets *1	117,577	142,558	131,730	106,762	105,506	98,096	104,049	108,381	108,381	101,325	103,929	102,766
Interest-bearing debts	171,271	150,260	132,852	137,890	135,716	129,630	130,904	123,399	123,399	124,548	128,702	133,251
Net interest-bearing debts	146,886	128,529	109,571	109,995	108,777	103,588	102,798	96,892	96,892	99,876	102,420	109,332
D/E ratio *2	1.5	1.1	1.0	1.3	1.3	1.3	1.3	1.1	1.1	1.2	1.2	1.3
Net D/E ratio *3	1.2	0.9	0.8	1.0	1.0	1.1	1.0	0.9	0.9	1.0	1.0	1.1
Interest expense	4,771	5,224	4,402	2,645	529	488	456	423	1,897	433	451	471
ROE	3.9%	9.9%	11.9%	2.1%	-	-	-	-	6.3%	-	-	-
ROA (based on net income)	1.2%	3.7%	4.8%	0.8%	-	-	-	-	2.4%	-	-	-

*1: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, the numbers in FY 3/06 and before was "Total shareholders' Equity".

*2: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "D/E ratio" is calculated by deviding "Interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

*3: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "Net D/E ratio" is calculated by deviding "Net interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Net interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

Per Share Data

(Yen, Shares)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11			Forecasts for FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
EPS	10.7	32.2	40.9	6.2	(4.3)	3.4	10.2	8.1	17.2	10.0	9.2	8.7	35.3
Interim dividends	-	-	-	5.0	-	3.0	-	-	3.0	-	3.0	-	3.0
Year-end dividends	7.0	10.0	10.0	2.0	-	-	-	4.0	4.0	-	-	-	4.0
BPS	294.7	356.8	327.3	271.9	268.4	249.4	265.7	279.9	279.9	261.4	267.9	265.1	-
Total weighted average number of shares outstanding	399,052,181	399,037,098	399,013,925	394,853,473	388,977,037	388,975,709	387,538,314	383,632,910	387,296,335	382,005,339	382,236,318	382,419,675	-
Number of shares outstanding at end of term	399,046,324	399,027,535	399,002,750	388,979,693	388,976,575	388,975,448	386,844,915	381,943,161	381,943,161	382,037,697	382,288,062	382,541,900	-

* EPS : There is no debts or options outstanding which might cause dilution

* Number of outstanding shares : Total number of shares issued -Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10				FY ending Mar. '11		
					1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	2,725	2,796	2,907	3,107	3,205	3,189	3,201	3,183	3,366	3,377	3,364
Thailand	27,855	27,363	27,347	25,145	25,045	24,831	27,065	29,336	31,253	31,991	31,835
China	9,980	11,323	13,443	11,159	10,282	9,646	10,048	10,329	14,887	15,828	15,179
Other Asian Countries	4,152	5,234	3,963	2,926	3,229	3,260	3,297	3,315	3,499	3,527	3,206
Europe	913	955	958	1,328	1,136	1,123	1,101	1,082	1,075	1,089	1,084
North and South America	1,901	1,892	1,931	1,979	1,852	1,840	1,852	1,846	1,842	1,821	1,859
Group	47,526	49,563	50,549	45,644	44,749	43,889	46,564	49,091	55,922	57,633	56,527